Context Taking risks is the essence of the profession: Deep sea fishing, military in war time. drilling industry, rare concer, treatment of houma.

Safety model: Power to experts to rely an personal resilience, expertise and technology to survive and prosper in adverse conditions.

training through peer-to-peer learning shadowing, acquiring professional experience. knowing one's own Emitations.

Context: Risk is not sought out but is inherent in the profession: Marine, shipping, oil Industry, fire-fighters, elective surgery.

Safety model: Power to the group to organise itself, provide mutual protection. apply procedures, adapt, and make sense of the environment.

fraining in feams to prepare and rehearse flexible routines for the management of hazards.

ULTRA SAFE Avoiding risk

Context: Risk is excluded as far as possible: Civil aviation, nuclear Industry. public transport, food industry, medical laboratory, blood transfusion.

Safety model: Power to regulators and supervision of the system to avoid exposing front-line actors to unnecessary risks.

Training in teams to apply procedures for both routine operations and emergencies.

Priority to prevention strategies

Angesthesiology ASA1 Radiotherapy Scheduled surgery Innovative medicine **Blood transfusion** Chronic care frauma centers 10-3

10-2 VERY UNSAFE

UNSAFE

10-4

SAFE

10-5

10-6

ULTRA SAFE